

Suggestions for an Online Service Prototyping Tool for Co-creation: Focused on Mobile Applications

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Background In the service prototyping process, an efficient co-creation tool is necessary for stakeholders to easily access service prototyping. However, a system satisfying such needs has not been realized yet. Conventional online prototyping tools have limitations in being applied to service design since they are mostly developed for UX design. Therefore, this study aims to present a prototyping tool which can be used for co-creation without the limitations of time and place.

Methods For this study, we investigated the features of 10 online prototyping tools for service design and selected six of them to analyze their features and functions. We also interviewed five professional service designers to identify the requirements concerning service prototyping. Then based on insights gained from the above research, we proposed a service prototyping tool with a co-creation feature which is applicable to mobile application in service design.

Results The proposed service prototyping tool has the functions of ‘chatting’, ‘white boarding’ and ‘file sharing’ to provide faster communication and real-time user feedback. The ‘library’ in the tool provides four iconized components such as stakeholders, stakeholders actions, service objects and service scape, all of which are essential for service prototyping.

Conclusion This online prototyping tool will facilitate the co-creation of a service concept by providing useful functions so that even stakeholders without professional knowledge of service design will be able to participate in prototyping.

Keywords Service design, Prototyping tool, Co-creation, Mobile application

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1. Introduction

It is important to select proper service prototyping tools to express service design concepts as it affects the quality of a service prototyping and furthermore service design itself. Among service prototyping tools, frequently used are those in which stakeholders participate in role play and experience a service, and simulate situation of a service by using mock-ups. Though these tools are useful for service prototyping, they have limitations in being used for co-creation as the stakeholders should meet together for prototyping. This study is to propose a prototyping tool usable for mobile device, which allows various stakeholders to generate and share ideas and get quick feedback from each other whenever and wherever they want.

We limited the scope of study to the development of online prototyping tool to be used in the early stage of a service design process for them to quickly test service design concepts. This prototyping tool is low in fidelity compared to one used at the latter stage of service design process which is useful for making high quality service prototype. For this study, first, we investigated 10 online prototyping tools which can be utilized for service design. Through reviewing functions of each tool, 9 key words were extracted and used to analyze features and functions of prototyping tools. Secondly, among those prototyping tools, we experienced six tools and analyzed their functions and features. Thirdly, we identified user requirements in interviews with five designers working in service design agencies. Lastly, based on the case studies and user interviews, we came up with design concepts and then proposed an online service prototyping tool to be used for co-creation in mobile environment.

2. Service Prototyping and Co-creation

2.1. Definition of Service Prototyping

On online material for Service Design Tools (2009) service prototyping is defined as a tool for testing a service by observing the interaction of the user with a prototype of the service put in the place, situation and condition where the service will actually exist. According to Marc Stickdorn et al(2010) service prototyping is the process of making service prototype, which is a simulation of a service experience. These simulations can range from being informal roleplay style conversations, to more detailed full scale recreations involving active user-participation, props, and physical touchpoints. During service prototyping by means of role play, each participant takes a role of stakeholders such as a customer and a service provider described in service scenario. To facilitate the role play, physical prototypes of objects and backgrounds depicting service situations which are made from paper, cardboard, or Lego bricks etc. are used. Instead of physical prototypes, computer mod-

eling of objects and backgrounds can also be used. Service prototyping is necessary because service stakeholders cannot evaluate a service without experiencing it in person. While reenacting the scene of a service with various tools, we are able to identify problems and set directions to improve them.

2.2. Prototyping in Service Design Process

Methods of service prototyping depend on which stage of a service design process a prototype is made. A prototype made in the early stage of a service design process is quickly created with simple materials and used for service stakeholders to test, modify and develop service ideas. The prototype made in the early stage has characteristics of low fidelity and high speed, and information gathered from prototyping can be reflected in next design process. On the other hand, a prototype produced in the latter stage of service design process is characterized by high fidelity and low speed. This high fidelity prototype is appropriate for evaluating a service concept in detail and mostly used to present final design of a service.

2.3. Co-creation in Service Design

Co-creation involves anyone from staff, designers, executives or customers working collaboratively in order to examine and innovate a given service experience. (Service Design Council, 2011)Co-creation in service design is useful for reflecting stakeholders' opinions. It is a good opportunity for users as well as designers and service providers to be able to come up with solutions to problems concerning a service while they are sitting together and talk about the service. Co-creation is usually progressed in the form of a workshop. If users concerned with a certain service have an opportunity to participate in a co-creation workshop for a project, they will feel strong affinity for the project and become its supporters.

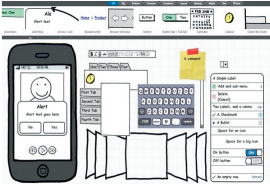

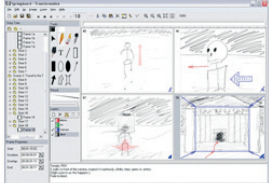
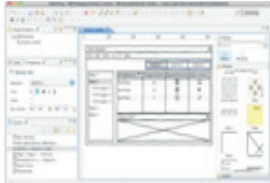
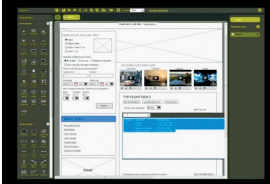


3. Cases of Service Prototyping Related Tools


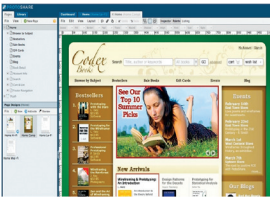
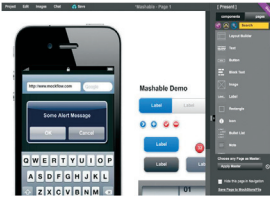
3.1. Case Study

In order to get insights for design concepts, we conducted a case study on existing online prototyping tools which we thought it had relation to service prototyping. To do this, through the internet, we collected 10 online prototyping tools and identified their characteristics based on the contents introduced on their homepages. Though these 10 prototyping tools are used mainly for producing UX prototypes of web site and desktop application, we thought that they could also be used for service prototyping. Considering the participation of stakeholders who are not good at prototyping and the facilitation of co-creation between stakeholders, we selected 5 low fidelity prototyping tools and 5 tools which are high in fidelity but have functions related to co-creation. Based on information introduced at their homepages, we identified main features

and functions.

Table 1 Online prototyping tools

<p>Balsamiq Mockups (balsamiq.com/)</p>		<p>Offering the same rough feel as sketching with a pencil, it enables designers, product managers, and even clients to work together.</p>	<ul style="list-style-type: none"> - On-line/Off-line - Low-Fidelity - library - Share - Drag and Drop - Link 	<ul style="list-style-type: none"> - Desktop app - Web Application
<p>Mocking-bird (www.mocking-bird.org)</p>		<p>On line tool which is easy to make, connect each other, preview and share mock ups of web site or applications.</p>	<ul style="list-style-type: none"> - On-line - Low-Fidelity - library - Share/Real-time - Drag and Drop - Link 	<ul style="list-style-type: none"> - Web Application - Mobile app
<p>Springboard (www.6sys.com/)</p>		<p>It allows a user to draw sketches and put footnotes to dynamic mediums such as animation and moving images.</p>	<ul style="list-style-type: none"> - Off-line - Low-Fidelity - library - Drag and Drop - demo & test 	<ul style="list-style-type: none"> - Desktop app
<p>Wireframe Sketcher (wireframesketcher.com)</p>		<p>A tool appropriate to quickly make mock ups with hand drawing style.</p>	<ul style="list-style-type: none"> - On-line - Low-Fidelity - library /Template - Share/Real-time - Drag and Drop - Link 	<ul style="list-style-type: none"> - Desk top app - Mobile app
<p>Pidoco (pidoco.com)</p>		<p>A web based software with quick production and ease of usability; it is used to make wire frame.</p>	<ul style="list-style-type: none"> - On-line - Low-Fidelity - library /Template - Share/Real-time - Drag and Drop - Link 	<ul style="list-style-type: none"> - Web Application - Mobile app
<p>justproto</p>		<p>It allows a user to share contents preview and single URL with clients and team members.</p>	<ul style="list-style-type: none"> - On-line - High-Fidelity - library - Share/Chat/Real-time - Link 	<ul style="list-style-type: none"> - Web Application - Mobile app
<p>HotGloo (www.hotgloo.com)</p>		<p>Providing interface elements to design wire frame and mock-up, it makes a user communicate with team through chatting function.</p>	<ul style="list-style-type: none"> - On-line/Off-line - High-Fidelity - Chat/Real-time - Back-up - Drag and Drop - Link 	<ul style="list-style-type: none"> - Web Application

<p>inPreso Screens (www.inpreso.com)</p>		<p>A blue print tool used to design and define motions of interfaces of applications and web site.</p>	<ul style="list-style-type: none"> - On-line/Off-line - High-Fidelity - Share/Real-time - Drag and Drop - Link 	<ul style="list-style-type: none"> -Desktop app -Web Application -Mobile app
<p>Protoshare (www.protoshare.com)</p>		<p>Co-creation tool usable for making web site wire frame and application prototype in real time.</p>	<ul style="list-style-type: none"> - On-line - High-Fidelity - library - Share/Real-time - Drag and Drop - Link 	<ul style="list-style-type: none"> - Web Application - Mobile app
<p>Protoshare (www.protoshare.com)</p>		<p>Made with easy wire framing concept, it can be used anywhere without internet connection.</p>	<ul style="list-style-type: none"> - On-line/Off-line - High-Fidelity - library - Share/Chat/Real time - Back-up - Drag and Drop - Link 	<ul style="list-style-type: none"> - Desktop app - Web Application - Mobile app

3.2. Function Analysis through Case Studies

Through case studies on functions of each prototyping tool, we drawn9key-wordsto be neededfora service prototyping tool. Such keywords were used as criteria for function analysis of service prototyping. (Table 2)

Table 2 Features used as criteria for function analysis

Features	Functions	Description
1. Co-Creation	Annotation	Enter footnotes or commenst on works
	Export png, jpg, pdf, & e-mail attached	Send data which are converted to transmission mode by email
	Cloud service	Sharing data on cloud service
	SNS	Sharing data on SNS
	Real-time chat	Real-time chatting with participants during prototyping
	Real-time co-work	Real-time co-work on the same page of a prototyping tool
	Real-time comment & feedback	Enter footnotes or comments in real time for co-work
2. Library	Component	Visual elements provided as basic components
	Stakeholders	Group or member who affects or can be affected by a service
	Stakeholders actions	Stakeholders actions relating to a service
	Service objects	Objects used to describe a service situation
	Service scape	Images to describe the background or scene of a service situation
3. Demo & test	Template	Sample or format provided as basic components
	Demo(link)	Function for connecting a page to other pages
	Presentation	Allow users to preview or test a view
4. Compatibility	Embed	Provides shared address and source code
	Import	Function for bringing files from external sources during prototyping
	Export	With this function, results of a work can be converted to various types of file

Features	Functions	Description
5. Easy operation	Drag and drop	Allow users to grab an object and then place it to a different location
	Grid /guide	Baseline function used to arrange or locate objects
6. Back up	Auto save	Function by which work data is automatically saved
7. Storyboard	View mode	Graphic organizers in the form of illustration or images displayed in sequence
8. On/off line	Online	Web program which can be used on the internet based environment
	Offline	Program which can be used on the PC
9. Style	Analog drawing	Produce outcomes in sketch style drawings
	Digital drawing	Produce outcomes in elaborate and sophisticated drawings

The service design related prototyping tools commonly have functions related to co-creation such as 'share', 'chat' and 'real time' and those related to the 'library' allow users to easily make prototypes by providing built-in components and templates. Also with the 'link' users are able to connect a page to other pages. The 'compatibility' allows users to change results of work into different format. With the 'drag and drop', users are able to easily bring components to canvas when they want, and arrange and locate them. They, however, have limits for creative works because they only provide users with the 'component' and 'template' without functions for users in person to make sketches and prototypes.

3.3. Characteristics Analysis

Among the 10 online prototyping tools collected for the case study, 6 tools were chosen for characteristics analysis as they were identified to be comparably good in usability and co-creation during the case study on prototyping tools. Time required for the analysis is another reason we only chosen 6 out of 10 tools, We asked four university students(2 male, 2 female) to assess characteristics of them according to the criteria of 'applicability to service design', 'reproducibility', 'acceptability', 'production speed', 'usability'and 'stage' where a prototyping tool is used. These criteria were created by modifying criteria developed by Eun-ByeolKeum et al. (2012) to analyze service prototyping tools. In their paper, the'acceptability', 'production cost', 'production speed' and 'tool utilization' had been proposed as criteria for tool analysis. Using the criteria, the students assessed the tools on a four-point scale. Table 3 shows the result of such analysis. According to it acceptability, usability and production speed of the low fidelity prototyping tools are considerably high even though their reproducibility is lower than that of the high fidelity prototyping tools. From this we realized that the co-creation prototyping tool for service prototyping should have features of low fidelity, high speed, high acceptability and high usability.

Table 3 Characteristics analysis of online prototyping tools

Classification		Applicability to service design	Reproducibility	Acceptability	Usability	Production speed	Stage
Low fidelity	Balsamiq Mockups	1.75	1.25	3.5	3.75	3	Early stage
	Wireframe Sketcher	2	1.75	2.25	2.75	3.25	
	Mockingbird	1.75	1	3.75	3	3	
High fidelity	Justproto	1.5	3.5	2	1	1.25	Latter stage
	inPreso Screens	1.25	3	1.75	1.75	2	
	MockFlow	1	3.25	1.25	1.75	1.75	

4. Research on User Requirements

4.1. User Interview

To identify user requirements for developing mobile applications of service design prototyping tool, user interview was conducted for five professional designers working in service design agencies. In the interview we asked their co-creation experiences during service design process and gathered things required to carry out service prototyping by using mobile based application. From the collected information, we elicited user requirements which are applicable to future design work.



Figure 1 User interview

4.2. Elicitation of User Requirements

A result of the interview shows that there are many requirements on the efficiency of prototyping works and usability of tools. There were opinions that unnecessary things should be minimized and hassle of using various tools to do one work should be reduced. Among user requirements elicited from the user interview, elements which are applicable to the development of mobile application were selected as follows.

Table 4 Elicited user requirements

Elements	Description
High speed	Allows users to quickly make a prototype with basic functions while getting rid of unnecessary functions.
Real time	Allows users to conduct co-creation in real time.
Chatting function and file sharing	With this function, users are able to make prototypes and quickly share necessary files while chatting.
Scenario, scene, sequence of storyboard	By making scenarios and storyboards with scenes, users are able to identify overall prototyping flows.
Co-creation with participants	It allows coworkers to get various feedbacks by modifying and giving opinions each other.
Whiteboard function	Things which are difficult to describe by words can be expressed by drawings with whiteboard function.
Library	Visual elements for service design prototyping are provided for people participating in co-creation to use.
Drag and drop	With drag and drop function, participants in co-creation are able to place various icons and elements.

5. Mobile Application Design for Co-Creation

5.1. Concept of the Mobile Application

By combining elements resulted from tool analysis and user requirements drawn from the user interview, we finalized design elements applicable to service design mobile application.

This mobile application is a prototyping tool to be used in the early stage of service design process and allows users' quick communication with high speed, high acceptability and easier usability. For co-creation, it provides white board and file sharing function to facilitate various stakeholders' smooth communication and real time feedback. Especially the white board helps participants communicate smoothly with others by expressing service concepts with drawings when there is no icon to use in the library of the prototyping tool and when it is difficult to describe them in sentence.

With the mobile application, it is possible to reenact and test service situations by adding the elements of service prototyping to basic functions of existing service design related prototyping tools. In the library of the mobile application, it provides the icons of 'stakeholders', 'stakeholders action', 'service scape' and 'service objects', which are basic components of service prototyping. (Young-Jun Ko et al, 2012)According to them, the 'stakeholders' refer to people participating in service prototyping, including customers and service providers of a service. The 'stakeholders action' implies actions of people participating in a service prototyping by playing the role of customer or service provider based on a service scenario, which includes customer action and service provider action. The 'service scape' refers to space and place where a service is occurring. The 'service objects' which are utilized for stakeholders to use them when doing role playinclude real objects such as products, and mock-up or simulation which substitute for real objects.

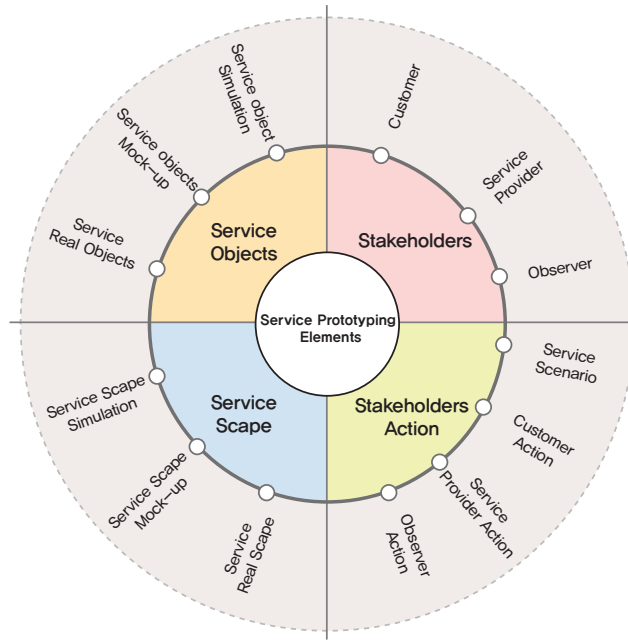


Figure 2 Service prototyping elements

5.2. Functional Structure of the Mobile Application

The mobile application consists of the functions of ‘library’, ‘edit’, ‘import’, ‘co-creation’, ‘view’ and ‘export’. The ‘library’ provides the icons of stakeholders, stakeholders action, service objects and service scape and the edit function allows users to move and cut icons. It also can help users bring photographs and images which they took or saved, and bring templates made in open projects. With functions for the co-creation, they can do chatting, reply to someone and use white board which is useful to explain service concepts to somebody in simple drawings. The view function is provided in ‘list’, ‘thumbnail’ and ‘flow’ form. Final result can be saved and shared in mobile device.

Table 5 Functional structure

Library	Edit	Import	Co-creation	View	Export
stakeholders	move	camera	chatting	list	share
stakeholders action	scale	album	reply	thumbnail	save
service objects	rotate	template	whiteboard	flow	
service scape					

5.3. Prototyping Process

In order to conduct co-creation with the mobile application, after logging on it, users either continue their project which they have been doing or open a new project. When opening a new project, they need to enter project name and decide whether they open it or not to the public. Then they add co-creators to it. After creating a new scene they are able to make prototypes

with the functions of 'text', 'image' and 'library' and modify them with edit function. Co-creators can also add opinions to the scene with 'reply' function, and conduct co-creation with 'chatting' and 'white board' functions and ask some co-creators to participate in the same scene when they are seeing other scenes or doing other works. If the scenes are gathered, it can be a storyboard. The storyboard can be saved in PDF form or sent via email and shared with others on Twitter or Facebook.

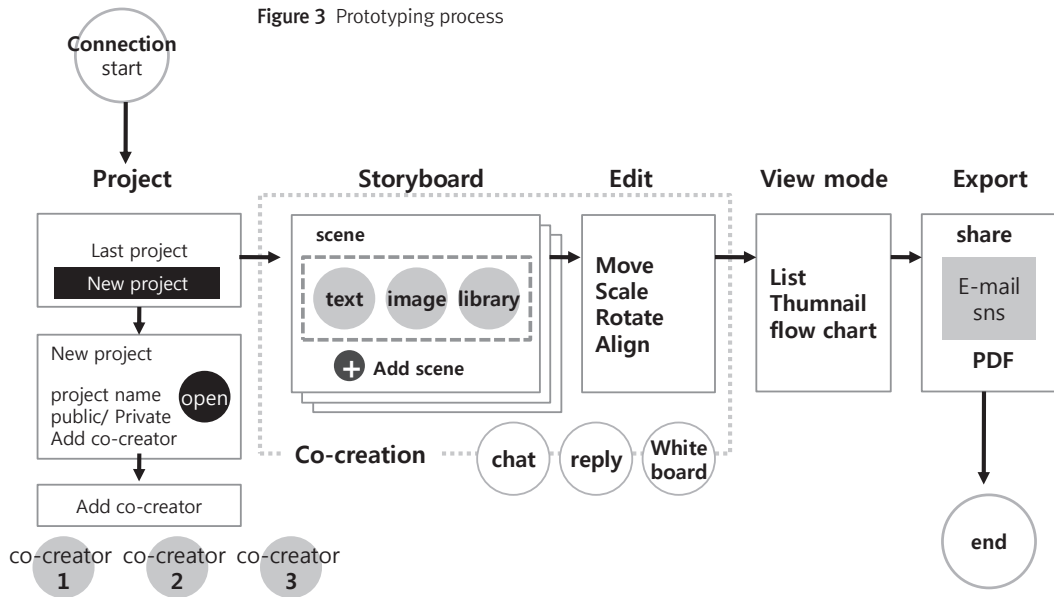


Figure 3 Prototyping process

5.4. Wireframe

Prior to making a prototype for the mobile application we made simple wireframes by using 'Wireframe Sketcher' tool. The Wireframe Sketcher is a wire framing tool that helps designers and developers quickly create wireframes for desktop, web and mobile applications. (Wireframe Sketcher, 2012) It has been used to propose the structure of the mobile application. In the process of making wireframe shown in Figure 4, we are able to identify overall flow of prototyping and review ideas.

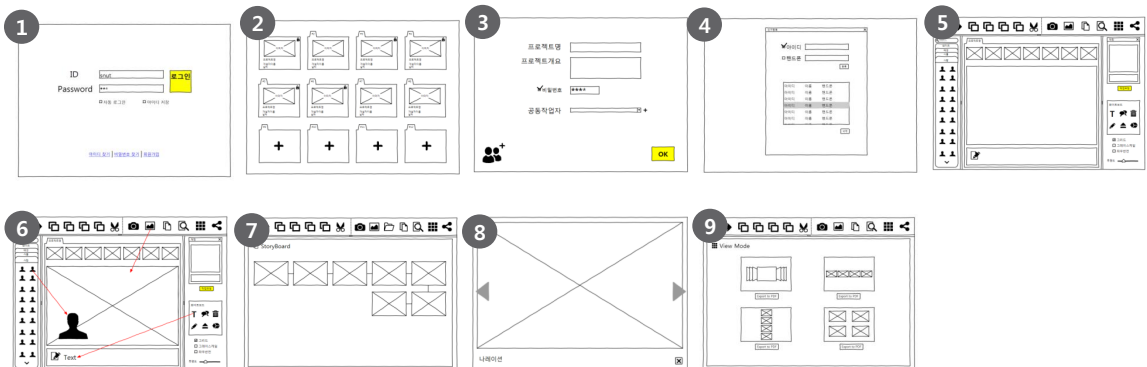


Figure 4 Prototyping wireframes

5.5. Mainframe

Based on screen structures made with wire frames, a main frame using graphic application program was developed. Display size of the main frame is 1024 pixel by 768 pixel, which is the resolution of i-pad. It consists of 'window', 'button', 'icon' and 'text' etc. Followings show data flow which starts from user log in to the end of prototyping (Figure5) and screens of the mainframe (Table6).

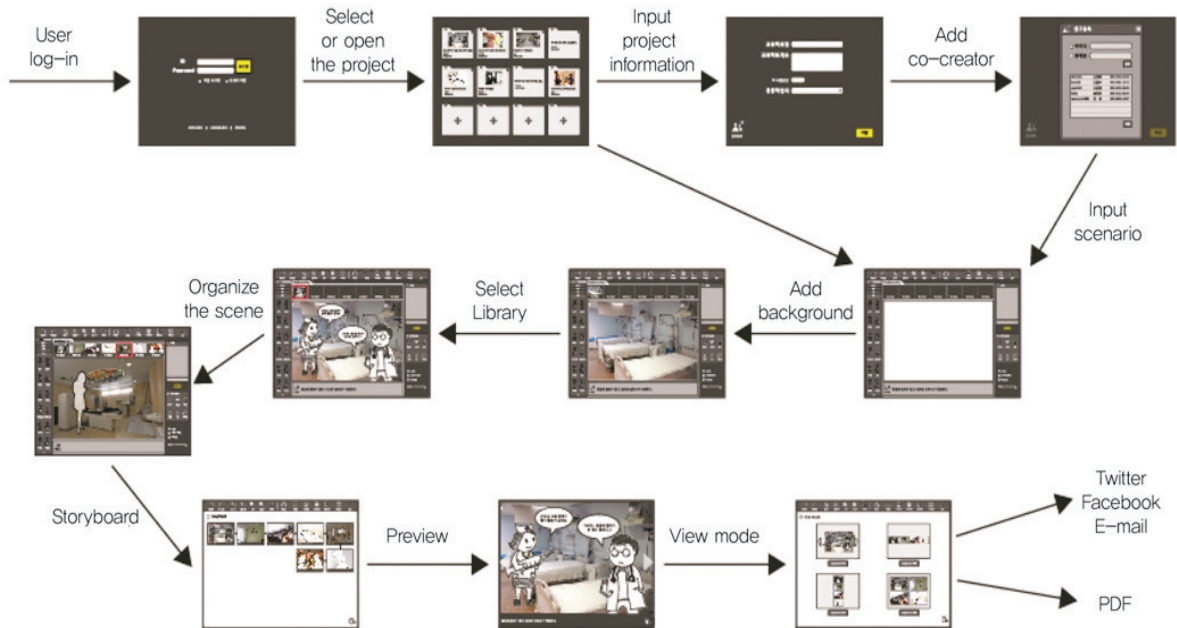

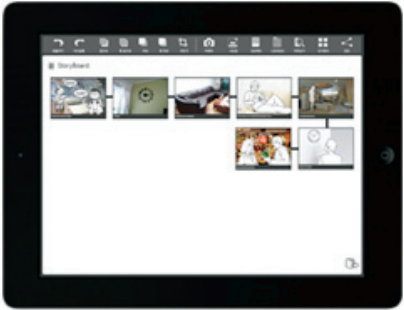


Figure 5 Data flow

Table 6 Screens of the mainframe

Screen	Prototyping screen
Screen description	Icons in the library are positioned on the screen and images brought from the album are placed as background.
Screen image	

Screen name	Project opening and selection screen	Storyboard view screen
Screen description	On this screen users are able to browse through projects or open a new project.	Screens in the process of prototyping are arranged as thumbnail structure to show work flow.
Screen image		

6. Conclusion

This study was carried out to create a prototyping tool for people to be able to conduct co-creation whenever and wherever they want with the mobile application. To do this, we studied 10 online prototyping tools and asked four people to analyze characteristics of 6 tools out of 10 tools. We also collected co-creation experiences and user requirements through interviews with professional service designers. Combining insights elicited from the analysis of tools and user requirements, we proposed a co-creation prototyping tool applicable to mobile application for service design prototyping.

This tool facilitates co-creation of stakeholders by providing quick communication, chatting and whiteboard functions with high speed, high acceptability and high usability. The white board makes participants communicate smoothly with others by describing service concepts with simple drawings when there is no icon to use in the library of the prototyping tool or when it is not easy to describe them in sentence. It also help stakeholders participating in service prototyping easy to create various service scenes by drag and dropping library icons of stakeholders, service objects and service scape. Unlike the libraries of most online prototyping tools which consist of icons of mobile devices such as buttons, displays and arrows, the library of the prototyping tool have abundant icons of stakeholders, stakeholders actions, sevice objects and service scapes so even a novice user can participate in service prototyping. It also offers storyboards with sevice scenes that allows participants be able to identify overall prototyping flows.

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